

## **Record plc**

## Half year results

6 months to 30 September 2009

17 November 2009

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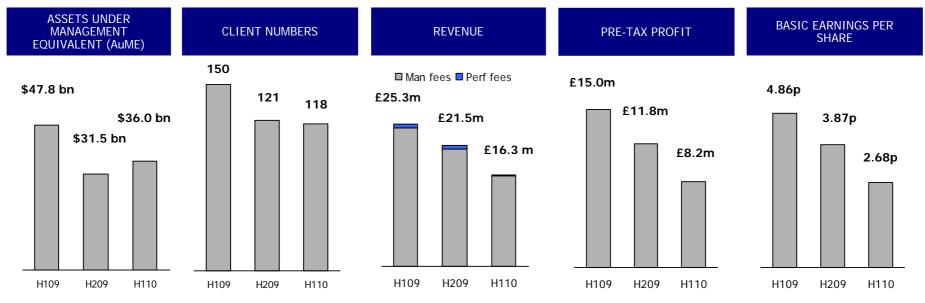
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#### **Headlines**

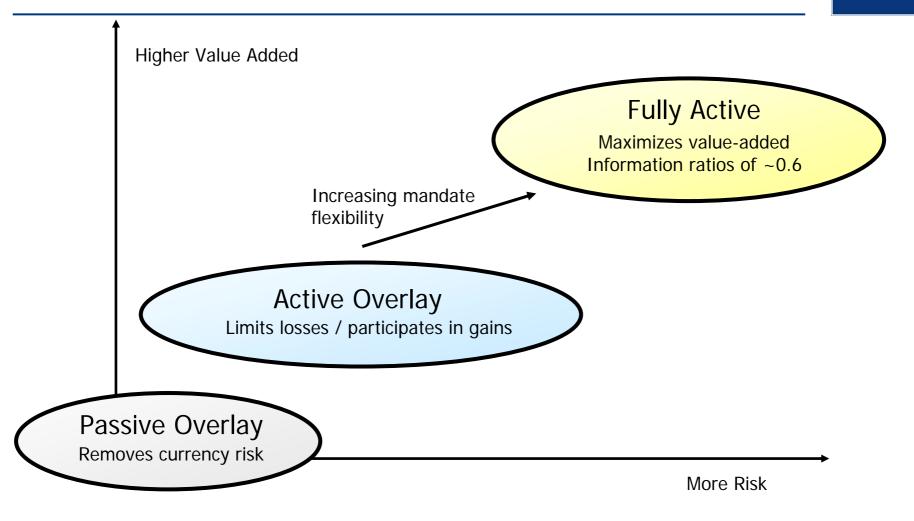
- AuME \$36.0bn at 30 September 2009 up 14% in H110
- AuME £22.5bn at 30 September 2009 up 2% in H110
- Alpha composite of 0.89% for H110
- Management fee income of £16.1m (down 35% on H109)
- Pre tax profit £8.2m (down 45% on H109)
- Net assets £28.3m (up 18% on H109)
- Cash reserves £27.1m (up 1% on H109)

- 118 clients at 30 September 2009 down 2% in H110
- Operating profit margin to 30 September 2009 of 49% compared to 57% for half year ended 30 September 2008
- Basic EPS 2.68 pence per share (H109 4.86 pence per share)
- An interim dividend of 2.0p per share will be paid on 22
  December 2009 and a further 2.0p per share will be paid on 16
  March 2010
- Subject to business conditions, intention to keep overall dividend unchanged at 4.59p for the current year



Note: definition of AuME in Appendix

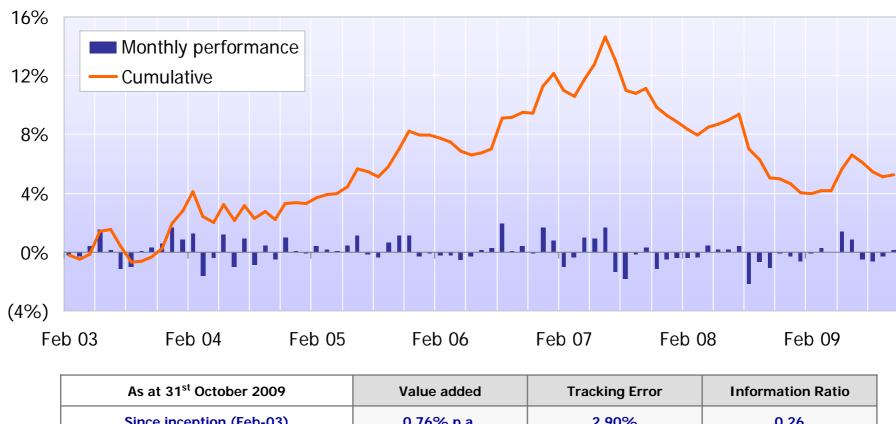
## **Currency management alternatives**





### **Currency Absolute Return performance**

#### Currency Alpha Composite - 12 accounts, £2.1 billion



| As at 31 <sup>st</sup> October 2009 | Value added | Tracking Error | Information Ratio |
|-------------------------------------|-------------|----------------|-------------------|
| Since inception (Feb-03)            | 0.76% p.a.  | 2.90%          | 0.26              |



## **Absolute Return performance: commentary**

- Q110: Improvement in risk appetite allowed GBP, AUD and NZD to extend their recovery against JPY, CHF and SGD as gearing opened up. Volatility, while above long term averages, declined and this paved the way for outperformance in the Trend/FRB module
- Q210: Risk appetite fluctuated, with conflicting economic data preventing high interest rate currencies from maintaining their positive momentum in July, resulting in losses in the Trend/FRB module. In August risk appetite turned more positive but outlook for the UK was weaker resulting in Sterling weakness. In September mixed data on the pace of recovery in the UK and Eurozone hampered Sterling and Euro
- Overall, the Trend/FRB strategy produced a positive return over H110
- Alpha composite return +0.89% for H110 (-3.5% for FY09)

#### **Returns of Record Umbrella Currency Funds**

| Fund Name                             | Gearing | Half Year Return %<br>(H110) | Annual Return %<br>(FY09) | Volatility % p.a.<br>(inception-30 Sep 09) |
|---------------------------------------|---------|------------------------------|---------------------------|--|
| Cash Plus                             | 7       | 5.4%                         | -25.8%                    | 20.4%                                      |
| Equity Plus                           | 6       | 36.0%                        | -56.2%                    | 28.6%                                      |
| US Cash Plus                          | 7       | 10.5%                        | -18.0%                    | 21.3%                                      |
| US Equity Plus                        | 6       | 29.4%                        | -31.9%                    | 25.4%                                      |
| Euro 1                                | 3.5     | 2.5%                         | -9.6%                     | 10.7%                                      |
| Sterling 10                           | 2.5     | 0.7%                         | -7.1%                     | 6.9%                                       |
| Sterling 20                           | 5       | -1.2%                        | -15.7%                    | 10.9%                                      |
| FTSE Currency FRB 5 USD Excess return | 1       | -2.2%                        | n/a                       | n/a  |
| Alpha Composite                       | 1       | 0.9%                         | -3.5%                     | 2.9%                                       |
| Global Equities (S&P 500)             | N/A     | 32.5%                        | -39.7%                    | N/A  |

## **Active hedging opportunity**

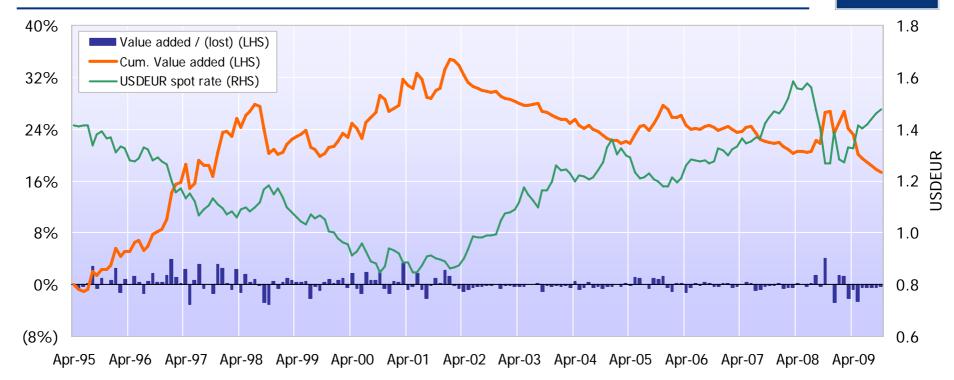
- Passive hedging has resulted in significant cash outflows in the last 9 months
- Record's Active hedging process can deliver the upside and limit the cash flow disadvantage of passive hedging
- Recent client wins in Active hedging total \$8bn of new mandates



Source: Record Currency Management Limited. This slide is a simulation and has been provided for illustrative purposes only. The theoretical results have been calculated based on the passive and active hedging strategies standard implementation. The illustration is for a Sterling base currency investor hedging an MSCI World ex-UK Index with specific contributions from USD, JPY, CHF and EUR (France and Germany).







| At October 31 <sup>st</sup> 2009 | Value added | Tracking error | Information ratio |
|----------------------------------|-------------|----------------|-------------------|
| Quarter                          | (1.29%)     |                |                   |
| Year to date                     | (4.80%)     |                |                   |
| 5 years (annualised)             | (0.93%)     | 3.30%          |                   |
| Since inception (annualised)     | 1.10%       | 3.95%          | 0.28              |

Source: Record Currency Management. Longest live track record of US-based active hedging account, unhedged benchmark.



**Financial Performance** 



#### Financial highlights – Six months to 30 September 2009

- Client numbers fell 2% to 118 in the six months to 30 September 2009
- AuME \$36.0bn at 30 September 2009 up 14% in H110
- AuME £22.5bn at 30 September 2009 up 2% in H110
- Management fees fell by 35% to £16.1m; absence of significant performance fees
- Average fee rates fell to 14.8 bps for H110, from 17.1 bps in FY09
- Operating profit margin 49%, down from 57% (H109)
- Pre-tax profit £8.2m
- An interim dividend of 2.0p per share will be paid on 22 December 2009 and a further
   2.0p per share will be paid on 16 March 2010
- Subject to business conditions, intention to keep dividend unchanged at 4.59p for the current financial year
- Cash retained after interim dividend ~£24m more than 2 years overhead cover



#### Financials – client numbers

#### **Client numbers**

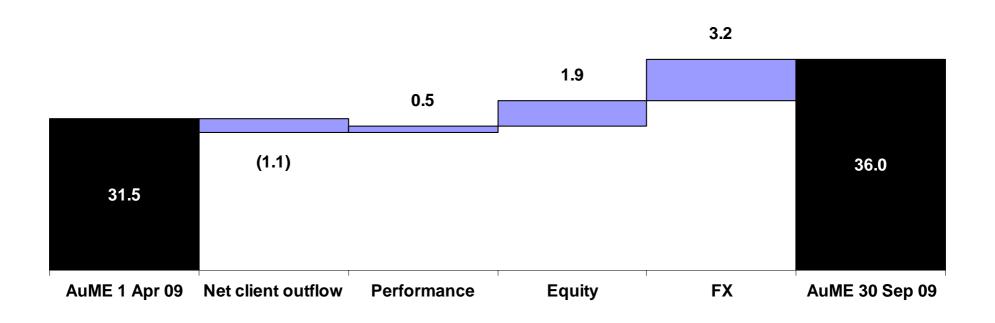
|                              | 30 Sep 08 | 31 Mar 09 | 30 Sep 09 |
|------------------------------|-----------|-----------|-----------|
| Segregated funds             | 27        | 20        | 16        |
| Pooled funds                 | 116       | 87        | 84        |
| Total Absolute Return        | 143       | 107       | 100       |
| Hedging:                     |           |           |           |
| Active                       | 8         | 7         | 10        |
| Passive                      | 30        | 27        | 23        |
| Less clients with >1 product | (31)      | (20)      | (15)      |
| Total                        | 150       | 121       | 118       |

Note: total of client numbers by product type is greater than total client numbers due to many clients having more than one account; for currency AuME, pooled fund client numbers look through pooled funds to individual investor level.



#### Financials – AuME movement

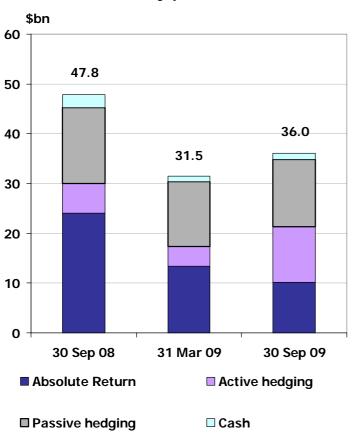
#### AuME bridge for the six months ended 30 September 2009 (\$bn)



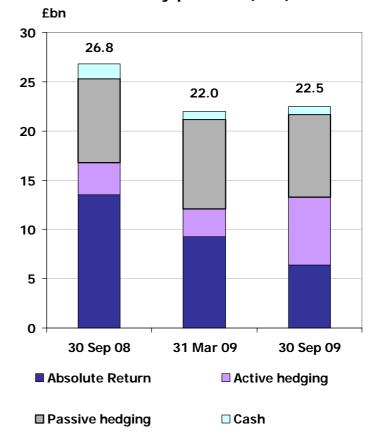


#### **AuME attribution**





#### AuME by product (£bn)



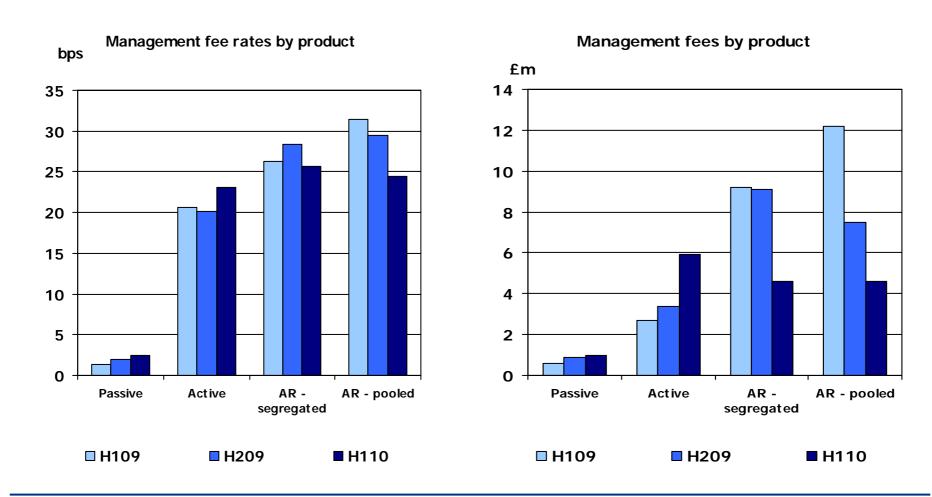


## Financials – Average AuME, management fee rates & fees

|                              | •                     | Year ended 31 March 2009     |                   |                    | ended 30 Septem              | ber 2009          |
|------------------------------|-----------------------|------------------------------|-------------------|--------------------|------------------------------|-------------------|
|                              | Av.<br>AuME<br>(\$bn) | Av. mgmt. fee<br>rates (bps) | Mgmt. Fee<br>(£m) | Av. AuME<br>(\$bn) | Av. mgmt. fee<br>rates (bps) | Mgmt. Fee<br>(£m) |
| Absolute Return:             |                       |                              |                   |                    |                              |                   |
| Segregated funds             | 11.5                  | 27.2                         | 18.3              | 5.7                | 25.7                         | 4.6               |
| Management fee only          | 8.8                   | 30.4                         | 15.3              | 4.1                | 28.0                         | 3.6               |
| Management + performance fee | 2.7                   | 18.9                         | 3.0               | 1.6                | 20.0                         | 1.0               |
| Pooled funds                 | 11.2                  | 29.8                         | 19.7              | 6.0                | 24.4                         | 4.6               |
| Management fee only          | 5.0                   | 41.1                         | 12.3              | 0.3                | 42.6                         | 0.4               |
| Management + performance fee | 6.2                   | 20.3                         | 7.4               | 5.7                | 23.5                         | 4.2               |
| Total Absolute Return        | 22.7                  | 28.5                         | 38.0              | 11.7               | 25.0                         | 9.2               |
| Active Hedging               | 5.0                   | 20.6                         | 6.1               | 8.2                | 23.1                         | 5.9               |
| Passive Hedging              | 15.5                  | 1.7                          | 1.5               | 13.9               | 2.4                          | 1.0               |
| Cash                         | 2.4                   | -                            | -                 | 1.1                | -                            | -                 |
| Combined average             | 45.6                  | 17.1                         | 45.6              | 34.9               | 14.8                         | 16.1              |



## Financials – revenue analysis





## Financials - revenue analysis - cont'd

#### Fees analysed by product and fee type

|                 | H109                                |     |                                | H110 |       |      |
|-----------------|-------------------------------------|-----|--------------------------------|------|-------|------|
|                 | Management Performance <b>Total</b> |     | <b>Total</b> Management Perfor |      | Total |      |
|                 | £m                                  | £m  | £m                             | £m   | £m    | £m   |
| Absolute Return | 21.3                                | 0.6 | 21.9                           | 9.2  | 0.2   | 9.4  |
| Active          | 2.7                                 | 0.1 | 2.8                            | 5.9  | -     | 5.9  |
| Passive         | 0.6                                 | -   | 0.6                            | 1.0  | -     | 1.0  |
| Total Income    | 24.6                                | 0.7 | 25.3                           | 16.1 | 0.2   | 16.3 |



### Financials – income statement

| Income statement        |          |        |        |
|-------------------------|----------|--------|--------|
|                         | H109     | H209   | H110   |
| AuME at period end      | \$47.8bn | \$31.5 | \$36.0 |
| Clients at period end   | 150      | 121    | 118    |
|                         | £m       | £m     | £m     |
| Income:                 |          |        |        |
| Management fees         | 24.6     | 21.0   | 16.1   |
| Performance fees        | 0.7      | 0.7    | 0.2    |
| Other income            | -        | (0.2)  | 0.1    |
| Total Income            | 25.3     | 21.5   | 16.4   |
| Expenditure:            |          |        |        |
| Operating costs         | (4.7)    | (5.1)  | (4.9)  |
| Variable remuneration   | (6.2)    | (4.9)  | (3.5)  |
| Total expenditure       | (10.9)   | (10.0) | (8.4)  |
| Operating profit        | 14.4     | 11.5   | 8.0    |
| Operating Profit Margin | 57.0%    | 53.2%  | 49.1%  |

### **Group profit share**

- An average of 30% Operating Profit over the medium term (ability to flex 25-35% in the short term)
- Shared amongst all staff based on 'profit share units'
- The only bonus scheme in the Company no commissions, individual arrangements, etc
- For senior employees who own <2% of Record plc shares:</p>
  - 1/3<sup>rd</sup> Shares
  - 1/3<sup>rd</sup> Cash
  - 1/3<sup>rd</sup> Cash or Shares. Shares attract a 1x matching award (funded by senior employees who own >2% Record plc see below)
- For senior employees who own >2% of Record plc shares:
  - 100% cash
  - · less their contribution to fund matching shares above



## Financials - earnings

| Shareholders earnings       |       |       |        |
|-----------------------------|-------|-------|--------|
|                             | H109  | H209  | H110   |
|                             | £m    | £m    | £m     |
| Profit before tax           | 15.0  | 11.8  | 8.2    |
| Tax                         | (4.3) | (3.2) | (2.3)  |
| Profit after tax            | 10.7  | 8.6   | 5.9    |
|                             |       |       |        |
| eps – basic                 | 4.86p | 3.87p | 2.68p  |
| eps – diluted               | 4.85p | 3.87p | 2.68p  |
| Proposed dividend per share | 2.43p | 2.16p | 2.00p* |

<sup>\*</sup>An interim dividend of 2.0p per share will be paid on 22 December 2009 and a further 2.0p per share will be paid on 16 March 2010



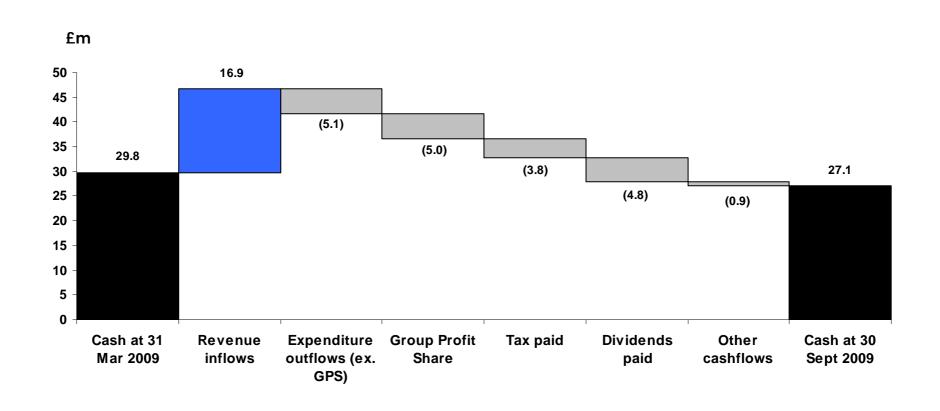
### Financials – balance sheet

| Balance sheet as at period end      |        |        |       |
|-------------------------------------|--------|--------|-------|
|                                     | H109   | H209   | H110  |
|                                     | £m     | £m     | £m    |
| Fixed assets                        | 0.6    | 0.5    | 0.4   |
| Current assets                      |        |        |       |
| Trade debtors and other receivables | 9.7    | 7.7    | 8.4   |
| Cash and cash equivalents           | 26.8   | 29.8   | 27.1  |
| Total current assets                | 36.5   | 37.5   | 35.5  |
| Current liabilities                 | (13.1) | (10.9) | (7.6) |
| Net current assets                  | 23.4   | 26.7   | 27.9  |
| Net assets                          | 24.0   | 27.2   | 28.3  |
| Equity                              | 24.0   | 27.2   | 28.3  |



#### Financials - cash

#### CASH BRIDGE FOR THE HALF YEAR ENDED 30 SEPTEMBER 2009





**Business strategy** 



## **Strategy**

- Promote currency Absolute Return as a manager-independent Asset Class 'currency beta'
- Seek to exploit opportunities for hedging (passive and active) products in the current market environment
- Seek to maintain and grow currency Absolute Return
- Develop both existing and new products within currency investment management
- Continued investment in people and infrastructure

### **Product development**

#### Existing products

- No changes to investment philosophy
- ✓ Continue to enhance diversification of currency pair selections in the Absolute Return process

#### New products

- ✓ Promoting currency Absolute Return as a manager-independent asset class requires new 'currency beta' products. Plans to launch a tracker product liked to FTSE FRB5 Index
- ✓ Emerging Markets: continue to explore opportunities to apply Record's investment processes, appropriately amended, to emerging market currencies
- ✓ Investment of £1m to trial Carry 250 Product (tracker of FTSE FRB 5) and a further £1m to trial the Emerging Market Product



### **Summary**

- Hedging providing diversified growth, in particular from US
- Focus for Absolute Return is on maintaining existing clients
  - Consistency of investment process
  - Communicate and maintain relationships with clients and consultants
- Exploit the opportunity for a currency 'beta' product aligned to FTSE currency FRB 5 Index
- Emerging markets products being developed



**Appendices** 



## **Management and Board**

| Executive Management |   |  |  |  |  |  |
|----------------------|---|--|--|--|--|--|
| Name                 | Position                                      | Experience   |  |  |  |  |
| Neil Record          | Chairman                                      | Founded Record in 1983. Principal shareholder and Executive Chairman ever since (25 years at Record)   |  |  |  |  |
|                      | Chief Executive Officer                       | Acknowledged as one of the leading figures in the currency investment management industry  |  |  |  |  |
| Bob Noyen            | Managing Director<br>Chief Investment Officer | Joined Record in 1999 with responsibility for Investment & Research (9 years at Record)  |  |  |  |  |
|                      |   | Previously worked as Assistant Treasurer for Minorco (now part of Anglo American plc)  |  |  |  |  |
| Leslie Hill          | Managing Director                             | Joined Record in 1992 and was appointed Head of Sales and Marketing in 1999 (16 years at Record)   |  |  |  |  |
|                      | Head of Client Team                           | Prior experience includes working at Wells Fargo, Lloyds Bank and Merrill Lynch where she was Director and Head of<br>Corporate Foreign Exchange Sales worldwide |  |  |  |  |
| Paul Sheriff         | Director<br>Chief Financial Officer           | Previously Group Finance Director for Arbuthnot Banking Group PLC and prior to that Commercial Finance Director of<br>the Prudential's UK and European business  |  |  |  |  |

#### Non-Executive Directors

| Name            | Position                    | Experience  |
|-----------------|-----------------------------|---|
| Cees Schrauwers | Senior Independent Director | Formerly Managing Director, Aviva International; Managing Director, CGU Insurance; Partner, Coopers & Lybrand   |
|                 |                             | <ul> <li>Currently Senior Independent Director, Brit Insurance Holdings; Chairman, Drive Assist Holdings Ltd; Commissioner,<br/>Guernsey Financial Services Commission</li> </ul>   |
| Andrew Sykes    | Non-Executive Director      | Formerly director, Schroders plc  |
|                 |                             | <ul> <li>Currently non-executive director, Gulf International Bank (UK); Smith &amp; Williamson Holdings; Chairman Invista<br/>Foundation Property Trust Limited; Absolute Return Trust Limited; investment committee of the Schroder Retirement<br/>Benefits Scheme</li> </ul> |
| Jeremy Palmer   | Non-Executive Director      | Formerly CEO at UBS Investment Bank, Europe, Middle East and Africa   |
|                 |                             | Prior experience includes working at Salomon Brothers, JP Morgan and Barings. Currently Partner in an investment firm   |
| David Morrison  | Non-Executive Director      | A director of PayPoint plc, several private companies and a Non-executive director of N P Record plc between 1987 - 1996  |
|                 |                             | Founder and Chief Executive of Prospect Investment Management   |

#### **AuME**

#### Currency for Absolute Return mandates:

= the maximum aggregate nominal amount of outstanding forward contracts for each client

#### Active hedging mandates:

total amount of clients' investment portfolios denominated in liquid foreign currencies, and hence capable (under the terms of the relevant mandate) of being hedged

#### Passive hedging mandates:

= the aggregate nominal amount of passive hedges actually outstanding in respect of each client

#### Cash:

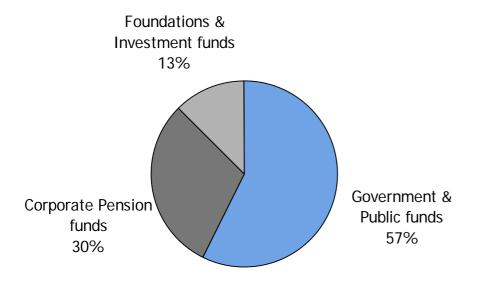
= the total set aside by clients and managed and/or 'equitised' using futures by Record

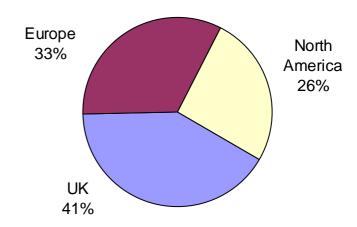
### **AuME analysis**



Split of AuME by client type — 30 September 2009

Split of AuME by country/region —30 September 2009





Total: US\$36.0 billion Total: US\$36.0 billion



#### Financials – concentration

#### Largest clients by H110 fees

|               | AuME | Management | Performance | Total |      |
|---------------|------|------------|-------------|-------|------|
|               | \$bn | £m         | £m          | £m    | %    |
|               |      |            |             |       |      |
| Clients 1-10  | 19.1 | 8.8        | -           | 8.8   | 54%  |
| Clients 11-20 | 5.5  | 2.7        | -           | 2.7   | 17%  |
| Other clients | 11.4 | 4.6        | 0.2         | 4.8   | 29%  |
| Total Income  | 36.0 | 16.1       | 0.2         | 16.3  | 100% |
|               |      |            |             |       |      |



## Financials – cost analysis

| Emphasis on cost control                 |      |      |      |
|--|------|------|------|
|  | H109 | H209 | H110 |
|  | £m   | £m   | £m   |
| Personnel (excluding Group Profit Share) | 2.6  | 3.0  | 3.1  |
| Non-personnel cost                       | 2.1  | 2.1  | 1.8  |
| Expenditure before Group Profit Share    | 4.7  | 5.1  | 4.9  |
| Group Profit Share Scheme                | 6.2  | 4.9  | 3.5  |
| Total expenditure                        | 10.9 | 10.0 | 8.4  |



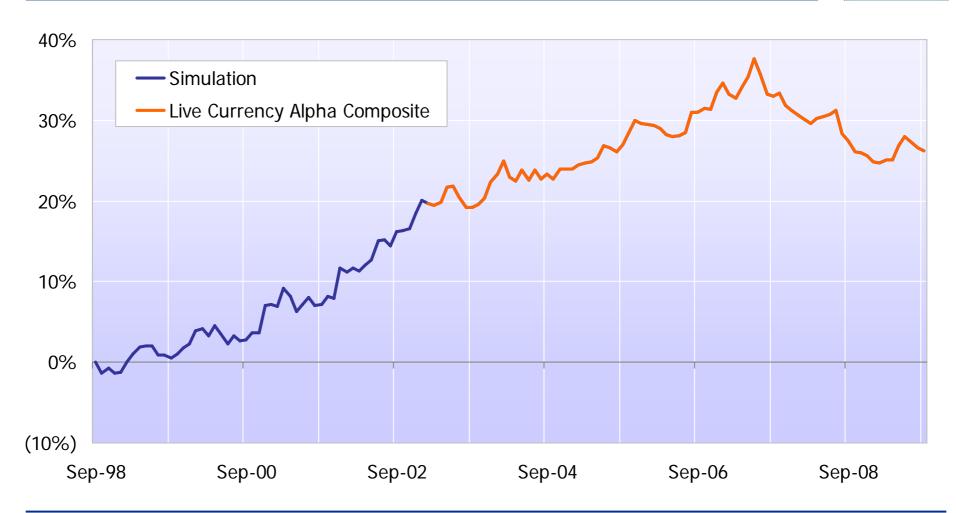
### Financials - KPI's

#### **KPIs**

|  | H109      | H110      |
|--|-----------|-----------|
| Number of employees at 30 September                                  | 59        | 67        |
| Operating costs *: management fees cover                             | 5.2 times | 3.3 times |
| Total remuneration** : total income cover                            | 2.8 times | 2.4 times |
| Operating profit margin  | 57.0%     | 49.1%     |
| Basic eps  | 4.86p     | 2.68p     |
| * excluding profit related bonus  ** including variable remuneration | i         | i         |



#### Absolute Return track record Oct 98 - Oct 09



Source: Record Currency Management. Simulated returns are for information only.